F.No. T-22012/8/2024-IST/IIPA Government of India Department of Personnel and Training Training Division

Block-4, Old JNU Campus, New Mehrauli Road, New Delhi-67

Dated: January 29, 2025

OFFICE MEMORANDUM

Sub: Consumption of Role-specific online courses -reg.

Mission Karmayogi emphasizes a shift from rule-based to role-based approach to capacity building, with the aim to equip government employees with role-specific competencies. The iGoT platform now hosts more than 1700 courses curated by various CTIs/ATIs/eminent institutions. With the help of custom-tailored Annual Capacity Building plans, government employees are progressively utilizing the iGoT platform to acquire functional, behavioral and domain competencies that pertain to their current roles.

- 2. As iGoT continues to build a rich repository of diverse, domain-specific courses, in order to facilitate access to more intensive, Level 2 courses, for the year 2025-26, the Department of Personnel and Training (DoPT) has identified 51 role-specific online courses (Annexure A) available on various EdTech platforms. These courses are self-paced, aligned with thematic domains relevant to the context of governance in India and mapped with corresponding domain, functional and behavioral competencies expected of civil servants working together in the pursuit of a Viksit Bharat. Along with the relevant thematic domain, each course is also mapped with specific public roles and will be useful in building next-level competencies relevant for the defined roles/domains, thus complementing the courses currently available on iGoT.
- 3. The listed online courses can be consumed directly on the respective platforms (by logging into the platform and enrolling for a chosen course on certificate track). Upon completion of the course, the officer will apply online for reimbursement of the course fee from DoPT. Reimbursement will be made on the basis of the course completion certificate and the receipt of fee payment (generated on the EdTech platform) furnished by the officer. The modalities of reimbursement will be detailed out in a separate circular.
- 4. It is emphasized that each course has been mapped to one of the 27 thematic domains and categorically tagged to specific roles in terms of domain/functional competencies targeted. It is necessary that an officer selects courses that are relevant to the domain and/or the role that she/he is discharging currently or has discharged at some point of time. Officers may also pursue courses whose subject matter had been covered as part of their respective academic qualifications.

- 5. Further, the course completion certificate as obtained on the relevant platform, the course hours and the competencies acquired by way of completing a given course shall be populated on iGoT against the account of the officer concerned viz. the course details including hours and competencies get updated on the Competency Passbook of the officer as maintained on iGoT, thus ensuring integration with iGoT.
- 6. This reimbursement scheme shall be available to officers of All India Services with minimum 4 years of service (as on April 01, 2025), Group 'A' Central Civil Services (serving under Central Staffing Scheme only), Officers of Central Secretariat Service and Central Secretariat Stenographers Service (at or above the rank of Deputy Secretary/Sr. Principal Private Secretary). Eligible officers shall be reimbursed up to a maximum of five courses and subject to an overall ceiling of Rs. 27,000 per officer per financial year (April March).
- 7. While eligible officers are encouraged to avail the facility with immediate effect, the reimbursement requests shall be entertained with effect from April 01, 2025. Courses if any consumed after the date of issue of this OM and up till March 31, 2026 shall be counted against the quota limit viz., number of courses, reimbursement amount for the financial year 2025-26.
- 8. All Ministries/Departments of the Government of India and State Governments/Union Territories are requested to give wide publicity of the above facility among the eligible officers working under its ambit.

This is issued with the approval of the Competent Authority.

Encl: As above

(Vijay S)

Deputy Secretary to Government of India Tel. No. 011-26706381

To,

- The Secretaries of Ministries/Departments of the Government of India (as per list enclosed).
- The Chief Secretaries to all State Governments/Union Territories (as per list enclosed).
- All Cadre Controlling Authorities of Government of India (as per list enclosed).

Annexure A – Details of Shortlisted MOOC courses available on Coursera/EdX

| S N | Courses | Provider/ University | Theme | Mapped Roles | Platform | Duration | Fees | Competency Area | Competency Theme |
|--------|---|-------------------------|--|---|-----------|-----------|---------|--------------------|------------------|
| | | | | COURSES | AVAILABLE | ON EDX PI | LATFORM | (21) | |
| 1 | Introductio n to Generative AI | IBM | Artificial Intelligence/ Machine Learning in Governance | Functional competency relevant in domains - energy, urban governance, public health and other departments managing large data systems | edX | 3 weeks | ₹ 4,159 | Functional | Digital Fluency |
| 2 | Data Analytics Basics for Everyone | IBM | Data driven decision making using data analytics | Key functional | edX | 5 weeks | ₹ 8,402 | Functional | Data Analytics |
| 3 | Inclusive Growth | IMF | Data driven decision making using data analytics | Key functional competency relevant to all policy roles in | edX | 24 weeks | ₹ 2,058 | Functional | Data Analytics |

| | | | | Ministries/De partments | | | | | |
|---|--|---|--|--|-----|---------|----------|--------|-------------------------------|
| 4 | Agricultural Economics and Modelling Tools | Doane University | Digital Governance & Emerging Technologies | IT/PSD roles in state and Central government | edX | 8 weeks | ₹ 16,200 | Domain | Data Mining and Modelling |
| 5 | Sustainabl e Cities | SDGAcad emy | Energy Sector in India- Towards Atma Nirbharta in Energy | Power sector distribution, transmission, generation and management companies in states, CPSUs in the energy sector, renewable energy corporations/ authorities, ULBs | edX | 9 weeks | ₹ 4,999 | Domain | Sustainable Development |
| 6 | Digitalizati on of Intelligent and Integrated Energy Systems | Delft University of Technolog y | Energy Sector in India- Towards Atma Nirbharta in Energy | Power sector distribution, transmission, generation and management companies in states, CPSUs in | edX | 6 weeks | ₹ 14,318 | Domain | Emerging Technology Synthesis |

| | | | | the energy sector, renewable energy corporations/ authorities, ULBs | | | | | |
|---|-----------------------------------|---|--|--|-----|----------|----------|--------|---|
| 7 | Sustainabl e Energy | Massachu setts Institute of Technolog y | Energy Sector in India- Towards Atma Nirbharta in Energy | Power sector distribution, transmission, generation and management companies in states, CPSUs in the energy sector, renewable energy corporations/ authorities, ULBs | edX | 13 weeks | ₹ 16,915 | Domain | Sustainable Energy Infrastructure Design |
| 8 | Energy Economics and Policy | Massachu setts Institute of Technolog y | Energy Sector in India- Towards Atma Nirbharta in Energy | Power sector distribution, transmission, generation and management companies in states, CPSUs in | edX | 12 weeks | ₹ 16,915 | Domain | Economic Principles of Energy Markets |

| | | | | the energy sector, renewable energy corporations/ authorities, ULBs | | | | | |
|----|---|---|---|--|-----|---------|----------|--------|-------------------------------|
| 9 | One Planet, One Ocean | SDG Academy | Environment, Environment al Impact Assessment (developmen t projects), Climate Change (preparednes s), Green Mobility | roles, roles in environment and forest | edX | 6 weeks | ₹ 4,999 | Domain | Climate-Resilient Development |
| 10 | Urban Rewilding: Restore Your Local Ecosystem | Wagening en University and Research | Environment, Environment al Impact Assessment (developmen t projects), Climate Change (preparednes s), Green Mobility | Renewable energy promotion and development roles, roles in environment and forest departments of states/ Union | edX | 3 weeks | ₹ 14,318 | Domain | Sustainability Management |
| 11 | Sustainabil ity in Action: | Seoul National University | Environment, Environment al Impact | Renewable energy promotion | edX | 8 weeks | ₹ 4,575 | Domain | Sustainability Management |

| 100 | Strategy to Practices for Greener Future | 1/11 | Assessment (developmen t projects), Climate Change (preparednes s), Green Mobility | of states/ Union | - JV | 40 | Ŧ 4 000 | Downsia | |
|-----|--|--------------------------|--|--|------|----------|---------|---------|---------------------------------------|
| 12 | Sustainabl e Trade | KU Leuven, Belgium | International Trade and Commerce | Commerce and Industrial development roles in state industries departments, industrial development corporations, export promotion roles in MSME departments, autonomous bodies in commerce and industry | edX | 10 weeks | ₹ 4,996 | Domain | Sustainability Management |
| 13 | StanfordO nline: Principles of Economics | Stanford Online | International Trade and Commerce | Commerce and Industrial development roles in state | edX | 10 weeks | ₹ 4,234 | Domain | Economic Analysis and Decision-Making |

| 14 | Internation al Business Environme nt and Global Strategy | IIM, Bangalore | International Trade and Commerce | industries departments, industrial development corporations, export promotion roles in MSME departments, autonomous bodies in commerce and industry Commerce and Industrial development roles in state industries departments, industrial development corporations, export | edX | 3 weeks | ₹ 4,234 | Functional | Marketing Strategy Development |
|----|--|-------------------|--|--|-----|---------|---------|------------|-----------------------------------|
| | Strategy | | | industrial development corporations, | | | | | |

| | | | | and industry | | | | | |
|----|--|---|---|---|-----|----------|---------|--------|--|
| 15 | Leveraging Urban Mobility Disruptions to Create Better Cities | Massachu setts Institute of Technolog y | Urban Transport/Ur ban Finance/Urb an Planning | ULB administrator s/ Municipal Commission ers/State Urban Departments | edX | 10 weeks | ₹ 8,149 | Domain | Innovation Management |
| 16 | _ | Massachu setts Institute of Technolog y | Urban Transport/Ur ban Finance/Urb an Planning | ULB administrator s/ Municipal Commission ers/State Urban Departments | edX | 12 weeks | ₹ 4,165 | Domain | Climate-Resilient Development |
| 17 | MITx: Transform ative Living Labs in Urban Climate Action and Transporta tion Planning | Massachu setts Institute of Technolog y | Urban Transport/Ur ban Finance/Urb an Planning | ULB administrator s/ Municipal Commission ers/State Urban Departments | edX | 6 weeks | ₹ 4,250 | Domain | Transport Management System Administration |
| 18 | Sustainabl e Soil Manageme nt: Soil for life | Wagening en University, Netherland s | Water Management / Natural Resource Management , Blue economy | Recycling/Tr eatment of | edX | 7 weeks | Free | Domain | Sustainability Management |

| | | | | ULBs/RLBs/ State Govts/Centre | | | | | |
|----|--|---|---|---|-----|----------|----------|--------|---|
| 19 | Circular Economy: An Introductio n | Delft University of Technolog y, Netherland s | Water Management / Natural Resource Management , Blue economy | Recycling/Tr eatment of | edX | 11 weeks | ₹ 11,771 | Domain | Waste management and Resource Efficiency |
| 20 | Circular Economy for a Sustainabl e Built Environme nt | Delft University of Technolog y, Netherland s | Water Management / Natural Resource Management , Blue economy | Recycling/Tr eatment of | edX | 6 weeks | ₹ 4,234 | Domain | Waste management and Resource Efficiency |
| 21 | Waste Manageme nt and Critical Raw Materials | Delft University of Technolog y, Netherland s | Water Management / Natural Resource Management , Blue economy | Supply/Provi sion/Storage/ Recycling/Tr eatment of | edX | 6 weeks | ₹ 14,312 | Domain | Waste management and Resource Efficiency |

| | | | | Govts/Centre | | | | | |
|---|--|----------------------|---|---|-----------|---------|----------|------------|----------------------|
| | | | | | | | | | |
| | | | C | OURSES AVA | ILABLE ON | COURSER | A PLATFO | RM (30) | |
| 1 | Al Strategy and Governanc e | of | Artificial Intelligence/ Machine Learning in Governance | Functional competency relevant in domains - energy, urban governance, public health and other departments managing large data | Coursera | 10 Hrs | ₹ 6,646 | Functional | Citizen Centricity |
| 2 | Leadership Strategies for AI and Generative AI Specializati on | Fractal Analytics | Artificial Intelligence/ Machine Learning in Governance | systems Functional competency relevant in domains - energy, urban governance, public health and other departments managing large data systems | Coursera | 41 Hrs | ₹ 8,244 | Functional | Digital Fluency |
| 3 | Strategy and Game | IIM Ahmedaba | Competition Law/ | Industrial and | Coursera | 3 weeks | ₹ 2,436 | Behavioral | Strategic Leadership |

| | Theory for Manageme nt | d | Corporate law/ Contract Laws/ Arbitration | roles in states and centre | | | | | |
|---|--|----------------|--|--|----------|---------------|---------|------------|----------------|
| 4 | Google Cybersecu rity Profession al Certificate | Google | Cybercrimes and Cybersecurit y | CISOs in Ministries/De partments, roles in ICT project management | Coursera | 165 Hrs | ₹ 3,533 | Domain | Cyber Security |
| 5 | Foundation s of Cybersecu rity | Google | Cybercrimes and Cybersecurit y | CISOs in Ministries/De partments, roles in ICT project management | Coursera | 14 Hrs | ₹ 2,439 | Domain | Cyber Security |
| 6 | Fundament als of Data Analytics in the Public Sector with R | of Michigan | Data driven decision making using data analytics | relevant to all policy roles in Ministries/De partments | Coursera | 1-3 Months | ₹ 2,439 | Functional | Data Analytics |
| 7 | Google Data Analytics Profession al Certificate | Google | Data driven decision making using data analytics | Key functional competency relevant to all policy roles in Ministries/De | Coursera | 190 Hrs | ₹ 3,533 | Functional | Data Analytics |

| | | | | partments | | | | | |
|----|--|---|--|--|----------|---------------|---------|------------|-------------------------------|
| 8 | Advanced Digital Transform ation | IIM Ahmedaba d | Digital Governance & Emerging Technologies | IT/PSD roles in state and Central government | Coursera | 80 Hrs | ₹ 8,244 | Functional | Digital Fluency |
| 9 | Emerging Technolog y, Disruption, and Al | University of Illinois Urbana- Champaig n | Digital Governance & Emerging Technologies | IT/PSD roles in state and Central | Coursera | 15 Hrs | ₹ 2,439 | Domain | Innovation Management |
| 10 | Global Energy and Climate Policy | University of London | Energy Sector in India- Towards Atma Nirbharta in Energy | Power sector distribution, transmission, generation and management companies in states, CPSUs in the energy sector, renewable energy corporations/ authorities, ULBs | Coursera | 1-3 Months | ₹ 2,439 | Domain | Climate Change Policy Design |
| 11 | Financial Manageme nt Specializati on | University of Illinois Urbana Champaig n | Regulation and financial markets | Roles in regulatory bodies in the financial sector including | Coursera | 3 Months | ₹ 4,963 | Domain | Financial Statements Analysis |

| | | | | regulatory bodies for real estate, power etc in states | | | | | |
|----|---|-------------------------|---|--|----------|----------|----------|------------|-----------------------|
| 12 | Internation al Business Essentials Specializati on | University of London | International Trade and Commerce | Commerce and Industrial development roles in state industries departments, industrial development corporations, export promotion roles in MSME departments, autonomous bodies in commerce and industry | Coursera | 2 Months | ₹ 12,366 | Domain | Regulatory Compliance |
| 13 | Leadership Skills | IIM, Ahmedaba d | Leadership, Communicati on, Decision Making & Ethics in Public Governance | Behavioral competency relevant for senior management roles in Union/State governments | Coursera | 46 hours | ₹ 2,500 | Behavioral | Strategic Leadership |

| 14 | Manageme nt: Profession al Certificate | Google | Project Management & Analysis; Project Appraisal | Senior management roles in CPSUs, infrastructure development corporations, SPSUs, ULBs | Coursera | 6 Months | ₹ 2,439 | Functional | Project Management |
|----|---|--------------------------------|--|--|----------|----------|---------|------------|------------------------------------|
| 15 | Project Manageme nt and Planning Specializati on | Johns Hopkins University | Project Management & Analysis; Project Appraisal | Senior management roles in CPSUs, infrastructure development corporations, SPSUs, ULBs | Coursera | 3 months | ₹ 8,234 | Functional | Project Management |
| 16 | Assisting Public Sector Decision Makers with Policy Analysis | University of Michigan | Project Management & Analysis; Project Appraisal | Senior management roles in CPSUs, infrastructure development corporations, SPSUs, ULBs | Coursera | 16 hours | ₹ 4,117 | Functional | Policy Architecture |
| 17 | Managing Major Engineerin g Projects | Leeds University | Project Management & Analysis; Project Appraisal | Senior management roles in CPSUs, infrastructure | Coursera | 2 Months | ₹ 2,439 | Domain | Business and Project Management |

| 18 | Financial | Duke | Public | development corporations, SPSUs, ULBs Public | Coursera | 2 months | ₹ 8,234 | Domain | Financial Statements Analysis |
|----|---|------------------------------|---------------------------|--|----------|----------|---------|------------|-------------------------------|
| | Manageme nt Specializati on | University | Financial Management | finance roles including state finance departments and allied bodies, ULBs | | | | | |
| 19 | Negotiation , Mediation and Conflict Resolution Specializati on | ESSEC Business School | Strategic Negotiations | Commerce and Trade related roles; also, a key behavioral competency relevant for senior management roles in government | Coursera | 36 hours | ₹ 8,244 | Behavioral | Collaborative Leadership |
| 20 | Successful Negotiation : Essential Strategies and Skills | University of Michigan | Strategic Negotiations | Commerce and Trade related roles; also, a key behavioral competency relevant for senior management roles in | Coursera | 17 hours | ₹ 2,500 | Behavioral | Collaborative Leadership |

| | | | | government | | | | | |
|----|---|--------------------------------------|---|--|----------|----------------------|---------|------------|---|
| 21 | Successful Negotiation : Essential Strategies and Skills | University of Pennsylva nia | Strategic Negotiations | Commerce and Trade related roles; also, a key behavioral competency relevant for senior management roles in government | Coursera | 45 hours | ₹ 8,244 | Behavioral | Collaborative Leadership |
| 22 | Introductio n to Negotiation : A Strategic Playbook for Becoming a Principled & Persuasive Negotiator | Yale University | Strategic Negotiations | Commerce and Trade related roles; also, a key behavioral competency relevant for senior management roles in government | Coursera | 33 hours | ₹ 2,500 | Behavioral | Collaborative Leadership |
| 23 | | John Hopkins University | Strengthenin g Public Health Systems | State Health Departments / MD- NHMs/Health Corporations /DMs- Collectors/P | Coursera | 3 months (50 hrs) | ₹ 8,244 | Domain | Data Analytics and Information Technology Management |

| | | | | MJAY | | | | | |
|----|---|-------------------------------|--|--|----------|--------------|---------|------------|---|
| | | | | corporations | | | | | |
| 24 | Data and Health Indicators in Public Health Practice | John Hopkins University | Strengthenin g Public Health Systems | State Health Departments / MD- NHMs/Health Corporations /DMs- Collectors/P MJAY corporations | Coursera | 24 hours | ₹ 8,244 | Functional | Data Analytics |
| 25 | Health for All Through Primary Health Care | John Hopkins University | Strengthenin g Public Health Systems | State Health Departments / MD- NHMs/Health Corporations /DMs- Collectors/P MJAY corporations | Coursera | 60 hours | ₹ 6,562 | Functional | Government Program Formulation |
| 26 | Sustainabl e Transporta tion Networks and Streetscap es | John Hopkins University | Urban Transport/Ur ban Finance/Urb an Planning | ULB administrator s/ Municipal Commission ers/State Urban Departments | Coursera | 1-4 Weeks | ₹ 2,439 | Domain | Integrated Transportation Planning |
| 27 | Municipal Solid Waste Manageme | EPFL | Urban Transport/Ur ban Finance/Urb | ULB administrator s/ Municipal Commission | Coursera | 22 hours | ₹ 2,439 | Domain | Waste management and Resource Efficiency |

| | nt in Developing Countries | | an Planning | ers/State Urban Departments | | | | | |
|----|--|---|---|---|----------|---------------|---------|--------|---|
| 28 | + | Johns Hopkins University | Urban Transport/Ur ban Finance/Urb an Planning | ULB administrator s/ Municipal Commission ers/State Urban Departments | Coursera | 1 month | ₹ 4,122 | Domain | Sustainable Development |
| 29 | Building Sustainabl e Cities Specializati on | University of Colorado Boulder | Urban Transport/Ur ban Finance/Urb an Planning | ULB administrator s/ Municipal Commission ers/State Urban Departments | Coursera | 3 Months | ₹ 8,244 | Domain | Sustainable Development |
| 30 | Sustainabil ity and the Circular Economy | University of Colorado Boulder | Water Management / Natural Resource Management , Blue economy | Supply/Provi sion/Storage/ Recycling/Tr eatment of | Coursera | 1-3 Months | ₹ 2,439 | Domain | Waste management and Resource Efficiency |

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